

| | TREND 2019-2020 | 2020 | 2019 | 2018 | 2017 | REFERENCE DOCUMENTS |
|--|--------------------|---------|---------|---------|---------|---|
| Board Structure | | | | | | |
| Size of the Board | \ | 8 | 9 | 10 | 8 | Cowen Proxy Statements filed with the SEC and available on the Cowen website ("Proxy Filings") |
| Presiding the Board | = | No | No | No | Yes | Proxy Statements |
| Unitary or Two Tier Board System | = | Unitary | Unitary | Unitary | Unitary | Proxy Statements |
| Classified Board System | = | No | No | No | No | Proxy Statements |
| Board Independence | | | | | | |
| Number of Independent Board Directors | = | 8 | 8 | 8 | 6 | Proxy Statements |
| Number of Non-Executive Directors on Board | = | 8 | 8 | 9 | 6 | Proxy Statements |
| CEO Duality | = | Yes | Yes | No | Yes | Proxy Statements and 8-K filed 6/25/2021 |
| Independent Lead Director | = | Yes | Yes | No | Yes | Proxy Statements and 8-K filed 6/25/2021 |
| Independent Chairperson | = | No | No | Yes | No | Proxy Statements and 8-K filed 6/25/2021 |
| Former CEO or its Equivalent on Board | = | No | No | Yes | No | Proxy Statements |
| CEO or Equivalent Appointed from Within | = | Yes | Yes | Yes | Yes | Proxy Statements |
| Board Meetings | | | | | | |
| Number of Board Meetings for the Year | ↑ | 6 | 5 | 7 | 9 | Proxy Statements |
| Board Meeting Attendance % | = | 85% | 85% | 85% | >85% | Proxy Statements |
| Number of Directors Attending less than 75% of Board Meetings | = | 0 | 0 | 0 | 0 | Proxy Statements |

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| | TREND | | | | | REFERENCE |
|---|-----------|--------|--------|--------|--------|------------------|
| | 2019-2020 | 2020 | 2019 | 2018 | 2017 | DOCUMENTS |
| Audit Committee | | | | | | |
| Size of Audit Committee | ↑ | 4 | 3 | 3 | 3 | Proxy Statements |
| Number of Audit Committee Meetings | ↑ | 6 | 4 | 4 | 5 | Proxy Statements |
| Independent Audit Committee Chairperson | = | Yes | Yes | Yes | Yes | Proxy Statements |
| Number of Non-Executive Directors on Audit Committee | = | 4 | 3 | 3 | 3 | Proxy Statements |
| Number of Independent Directors on Audit Committee | = | 4 | 3 | 3 | 3 | Proxy Statements |
| Compensation Committee | | | | | | |
| Size of Compensation Committee | ↑ | 4 | 3 | 5 | 3 | Proxy Statements |
| Number of Compensation Committee Meetings | = | 6 | 6 | 4 | 2 | Proxy Statements |
| Independent Compensation Committee Chairperson | = | Yes | Yes | Yes | Yes | Proxy Statements |
| Number of Non-Executive Directors on Compensation Committee | ↑ | 4 | 3 | 5 | 3 | Proxy Statements |
| Number of Independent Directors on Compensation Committee | ↑ | 4 | 3 | 5 | 3 | Proxy Statements |
| Outside Compensation Advisors Appointed | = | Yes | Yes | Yes | Yes | Proxy Statements |
| Nomination Committee | | | | | | |
| Size of Nomination Committee | ↑ | 4 | 3 | 5 | 3 | Proxy Statements |
| Number of Nomination Committee Meetings | = | 4 | 4 | 2 | 1 | |
| Independent Nomination Committee Chairperson | = | Yes | Yes | Yes | Yes | |
| Number of Non-Executive Directors on Nomination Committee | ↑ | 4 | 3 | 5 | 3 | |
| Number of Independent Directors on Nomination Committee | ↑ | 4 | 3 | 5 | 3 | |
| CSR / Sustainability Committee | | | | | | |
| SR / Sustainability Committee | = | No | No | No | No | |
| Board / Executive Diversity | | | | | | |
| Female Chief Executive Officer or Equivalent | = | No | No | No | No | |
| Female Chairperson or Equivalent | = | No | No | No | No | |
| Number of Women on Board | = | 2 | 2 | 1 | 1 | Proxy Statements |
| Age of the Youngest Director | ↑ | 49 | 47 | 47 | 51 | Proxy Statements |
| Age of the Oldest Director | = | 79 | 79 | 80 | 78 | Proxy Statements |
| Board Average Age | 1 | 60 | 64 | 66 | 67 | Proxy Statements |
| Board Duration | = | 1 year | 1 year | 1 year | 1 year | Proxy Statements |
| Executive Director Board Duration | = | 1 year | 1 year | 1 year | 1 year | Proxy Statements |

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|---|--------------------|------------|------------|------------|------------|---|
| Board & Executive Activities | | | | | | |
| Non-Executive Director with Responsibility for CSR | = | No | No | No | No | |
| Executive Director with Responsibility for CSR | = | No | No | No | No | |
| Executive Compensation Linked to ESG | = | No | No | No | No | |
| ESG Linked Compensation for Board | = | No | No | No | No | |
| Clawback Provision for Executive Compensation | = | Yes | Yes | Yes | Yes | Proxy Statements |
| Change of Control Benefits/Golden Parachute Agreements | = | Yes | Yes | Yes | Yes | Proxy Statements |
| Unequal Voting Rights (Incl. Preferred Stock) | = | No | No | No | No | |
| Dual Class Unequal Voting Rights (Common Shares) | = | No | No | No | No | |
| Say On Pay Provision | = | Yes | Yes | Yes | Yes | Proxy Statements |
| Frequency of Say On Pay Votes | = | Every Year | Every Year | Every Year | Every Year | Proxy Statements |
| Say On Pay, Number Votes For | ↑ | 13.07 | 11.71 | 18,412,136 | 18,356,554 | 8-K filed 6/25/21 |
| Say On Pay, Number Votes Against | \ | 7.75 | 9.32 | 1,649,011 | 1,435,205 | 8-K filed 6/25/21 |
| Poison Pill Plan | = | No | No | No | No | Proxy Statements |
| Shareholder Approved Poison Pill Plan | = | No | No | No | No | Proxy Statements |
| Poison Pill Sunset Provision | = | No | No | No | No | Proxy Statements |
| % Poison Pill Trigger Threshold | = | No | No | No | No | Proxy Statements |
| Poison Pill Expiration Date | = | No | No | No | No | Proxy Statements |
| Blank Check Preferred Authorized | = | Yes | Yes | Yes | Yes | Exhibit 3.1 to Form 10-K filed 6/25/23 |
| Audit | | | | | | |
| Audit Ratification | = | Yes | Yes | Yes | Yes | 8-K filed 6/25/21 |
| Audit Ratification Votes For | \ | 23.12 | 23.47 | 24,954,607 | 23,661,228 | 8-K filed 6/25/21 |
| Audit Ratification Votes Against | ↑ | 0.06 | 0.04 | 60,936 | 61,015 | 8-K filed 6/25/21 |
| Number of Years Current Auditor Has Been Employed | ↑ | 4 | 3 | 2 | 1 | |

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